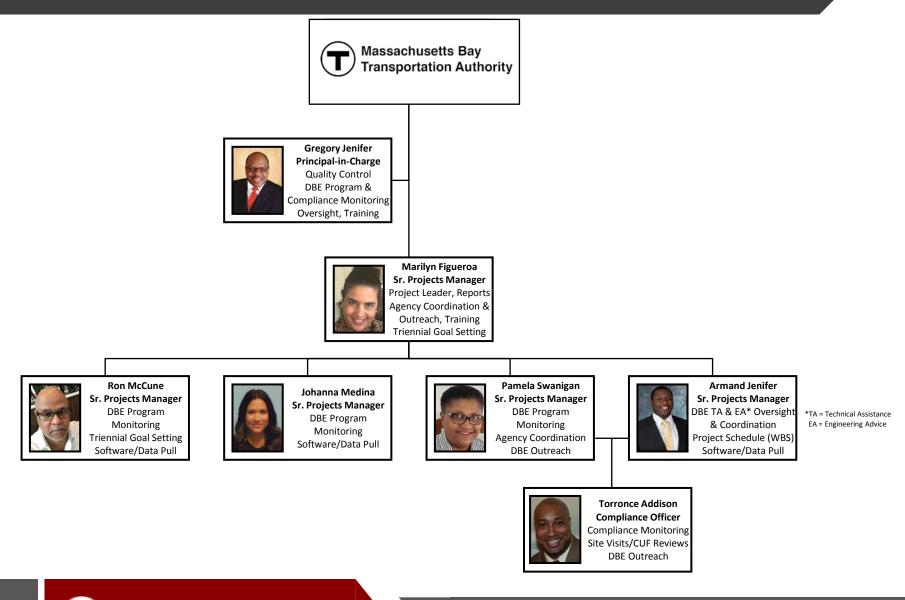
MBTA CAPITAL PROJECTS DBE PROGRAM MONITORING AND REPORTING ARMAND RESOURCE GROUP, INC INTRODUCTION

ARMAND RESOURCE GROUP, INC. (ARG) TEAM



DBE MONITORING & REPORTING WORK PLAN

DBE Program Monitoring, Reporting and Support activities

- 1. Assist in monitoring and tracking DBE participation on all federally assisted contracts.
- 2. Provide support to Capital Divisions and collect data for reports with FTA to report on DBE commitments and achievement.
 - Compile/collect data for the quarterly/semi-annual reports that ODCR does for FTA, (e.g., SW Rail, GLX, Red/Orange Lines)
 - Identify and assist with the creation of correct data draw from PMIS/e-Builder, CMS, and ODCR EBO system for Capital Programs contracts

DBE MONITORING & REPORTING WORK PLAN

DBE Technical Assistance & Outreach

- 1. Provide technical assistance to DBE's on interpreting bid specifications and other contract requirements.
- 2. Assist the Office of Diversity & Civil Rights (ODCR) in outreach and networking activities with DBEs and other business organizations.

DBE MONITORING & REPORTING WORK PLAN

Additional Tasks

- 1. Assist and Support MBTA/ODCR in the development of the Triennial Goal
- 2. Provide training to MBTA staff PMs, Management, Upper Leadership
- 3. Train staff DBE Program Administration, correct methods to collect and document data