

**American Council of Engineering Companies of
Massachusetts (ACEC/MA)
January 12, 2021**

DCAMM Org Chart

Carol Gladstone
Commissioner

Matthew Cocciardi
Chief of Staff

George Bibilos
Director of Human Resources

John Prudente
Director of Legislative Affairs



Liz Minnis
Planning

Jay Mitchell
Design/Construction

Hope Davis
Facility Mgmt & Maint.

Paul Crowley
Real Estate

Walter Brownell
Admin & Finance

Natalie Sawyer
General Counsel

- Five-year Capital Plan development and tracking
- Strategic & Master Planning
- Project Feasibility
- Preliminary Design
- DSB Coordination

- Capital Project Design
- Capital Project Construction
- Contracting standards and procedures

- Building Operations
- Building Systems Engineering
- Energy Programs
- Space Planning & Interior Design

Environmental Programs Director



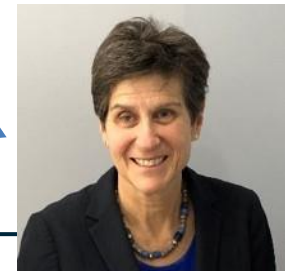
Susan Ruch

- Real Estate Acquisitions & Dispositions
- Leasing Office
- Leases and Licenses of State Property
- Asset Management Board



- Capital/Operating Budget
- Accounts Pay/Receive
- Contract & Procurement
- Contractor Cert.
- Access & Opportunity/Compliance
- Inventory & GIS
- Agency IT Strategy
- **Project Controls & Business Support**

- Legal Support Services
- Emergency Waivers
- Legislation
- Litigation
- Environmental & Permitting Legal Services

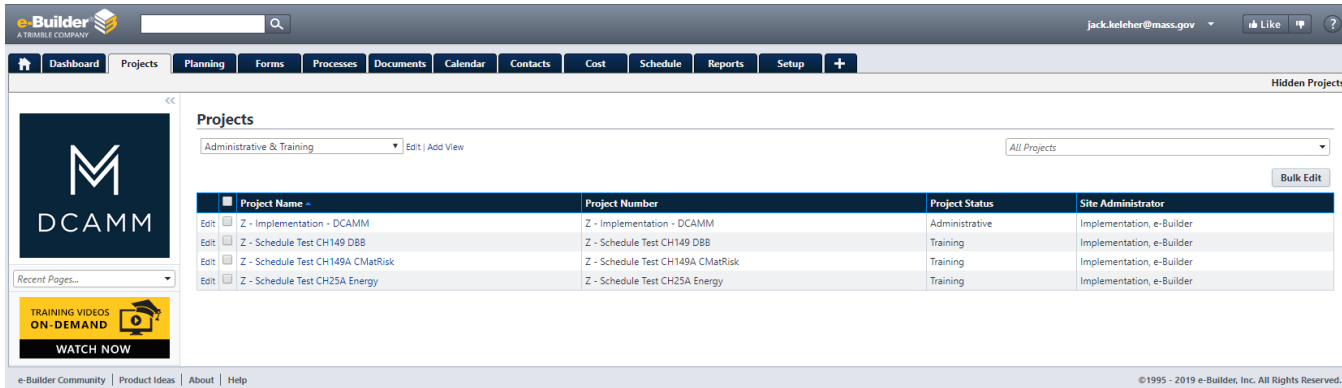


Janet Fishstein

Covid-19 Response:

- **Minimal impact on Design and Construction!**
- **Collaborated with AGC and state agencies on standard protocols throughout the commonwealth**
- **eBuilder and other systems enabled maximum telework**
- **Some delays in planning phase:**
 - **Higher Ed major projects**
 - **Courts – Quincy, Brockton Superior and Lynn District**
- **Significant Focus on Repairs and Infection Control**
- **Holyoke Soldier's Home new Long Term Care Facility**
- **Infection Control - ASHRAE standards; MERV 13 or better; operational changes**

Business Process Improvement



The screenshot displays the e-Builder software interface. At the top, there is a navigation menu with options: Dashboard, Projects, Planning, Forms, Processes, Documents, Calendar, Contacts, Cost, Schedule, Reports, and Setup. The main content area is titled "Projects" and shows a table of project entries. The table has columns for Project Name, Project Number, Project Status, and Site Administrator. Below the table, there is a footer with "e-Builder Community | Product Ideas | About | Help" and "©1995 - 2019 e-Builder, Inc. All Rights Reserved."

Project Name	Project Number	Project Status	Site Administrator
Z - Implementation - DCAMM	Z - Implementation - DCAMM	Administrative	Implementation, e-Builder
Z - Schedule Test CH149 DBB	Z - Schedule Test CH149 DBB	Training	Implementation, e-Builder
Z - Schedule Test CH149A CMatRisk	Z - Schedule Test CH149A CMatRisk	Training	Implementation, e-Builder
Z - Schedule Test CH25A Energy	Z - Schedule Test CH25A Energy	Training	Implementation, e-Builder

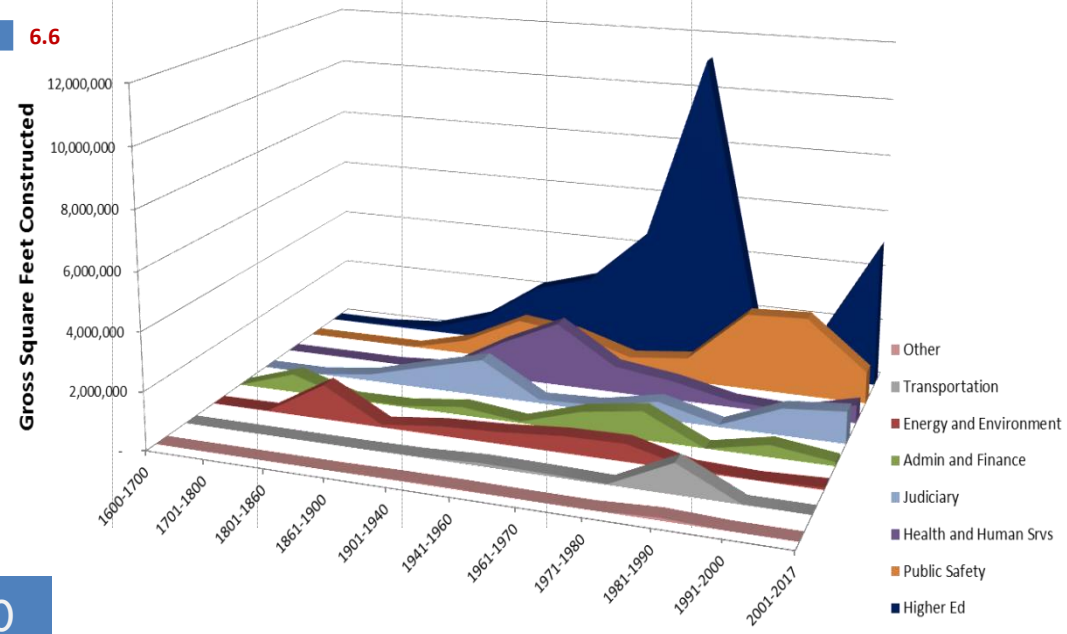
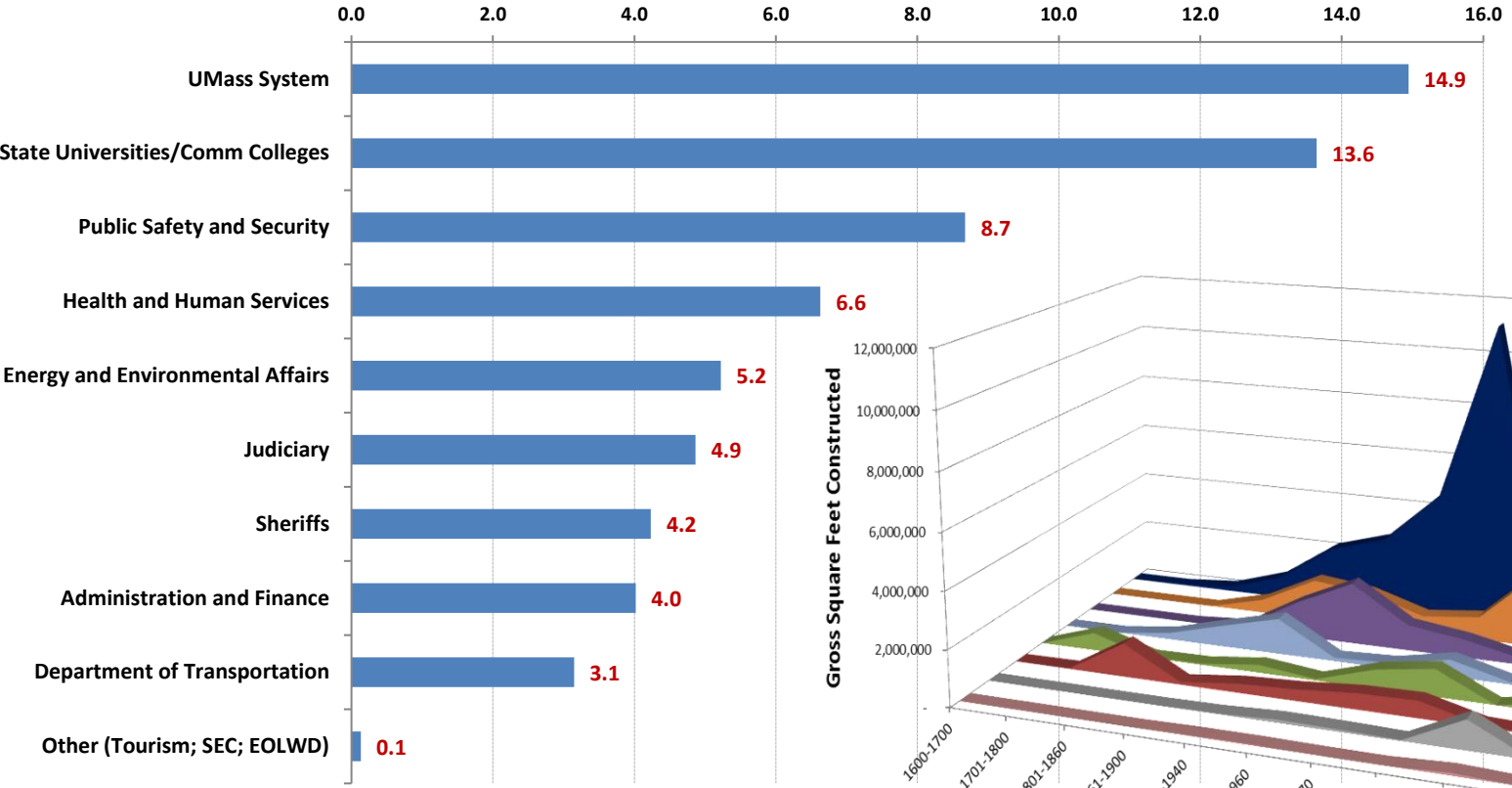
DCAMM has implemented E-Builder – Live since October 2019

- Enabled continuous operations throughout pandemic
- External stakeholders will access in 2022
 - DCAMM's System of Record
 - Electronic Workflow & Approval
 - Submittals, RFI's, Changes, Tasks
 - Pay Req Submission & Status Online



Portfolio of Active State Buildings

Active Major and Minor Buildings by Program
(in Millions Gross SF)
Data as of August 2017



The Commonwealth owns \approx 4,300 active buildings comprising nearly 66 million square feet



Baker-Polito Administration Capital Investment Plan

Overall themes:

- Investment based on Agency Strategic Plans
- Data Driven Decisions
- Fix What We Own
- Alternative Solutions
- Climate Action and Resiliency

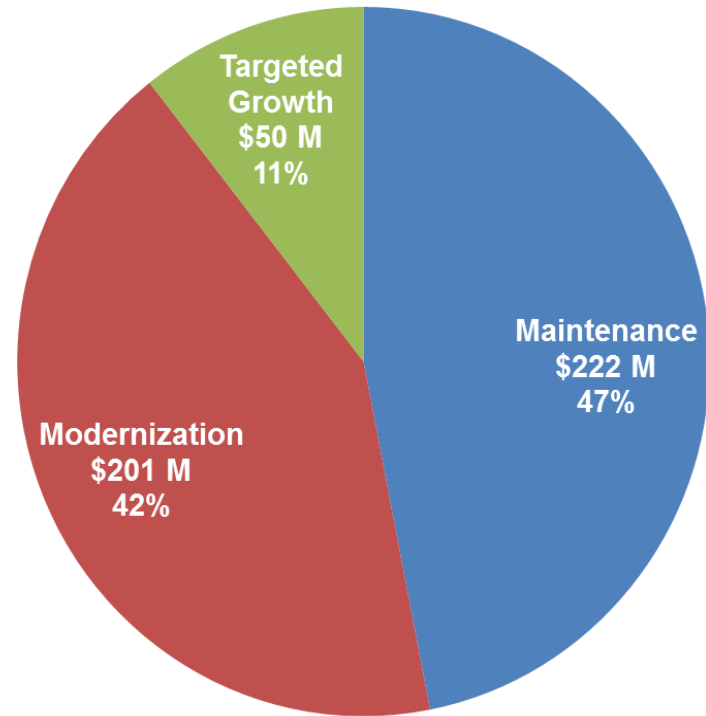
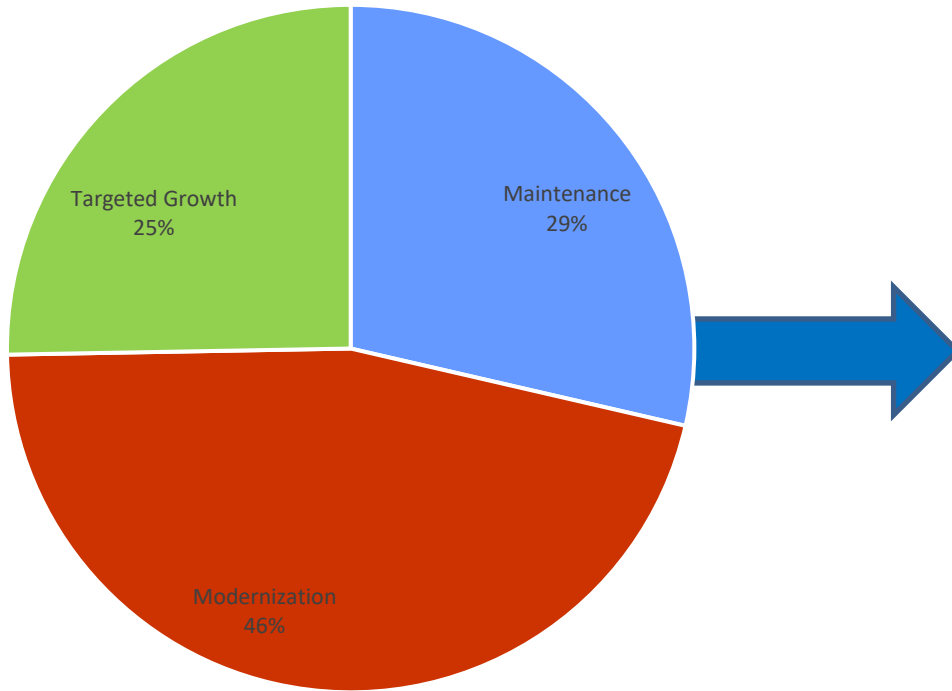
Business priorities:

- Improving project delivery
- Facilities management, maintenance & stewardship role
- Agency operations & customer service
- Expanding Access and Opportunity
- CLIMATE ACTION!

[Home](#) | [Capital Budget FY21](#)

FY15 Published Plan

FY21 Investment Strategy



“Fix it First”



FY 21 CAPITAL PLAN

Bond Cap Spending by Agency or Secretariat

Agency/Secretariat	FY21 (\$ millions)
Massachusetts Department of Transportation (MassDOT)	\$1,062.2
Division of Capital Asset Management and Maintenance (DCAMM)	473.4
Department of Housing and Community Development (DHCD)	237.5
Executive Office of Energy and Environmental Affairs (EOEEA)	238.0
Executive Office of Housing and Economic Development (EOHED)	218.1
Executive Office of Technology Services and Security (EOTSS)	136.9
Executive Office for Administration and Finance (A&F)	51.1
Executive Office of Public Safety and Security (EOPSS)	22.0
Executive Office of Education (EOE)	19.0
Total	\$2,458.3





“Due to the ongoing COVID-19 pandemic and uncertainty related to the public health crisis, the FY21 capital plan will focus on maintaining existing investments rather than pursuing new programs or funding sources.”

What's New:

- **Affirmative Marketing Program – Launched July 1, 2020**
 - **New Goals:**
 - Overall annual program goals for Design MBE 6.6% and WBE 15%
 - Project-specific goals and separated
 - **Designer Selection Board**
 - Diversity Focus Statement
 - Encouraging partnerships
 - Autocene on-line system - [New DSB Online Registration Process | Mass.gov](#)

Climate Action: Getting to Zero

DCAMM has developed a Climate Action Plan to support the Governor's goals. The plan has 4 strategies and 10 actions and was developed by a committee that represents the entire agency.

	Budget Carbon	Measure Progress Count Carbon
	Build for the Future	Efficiency Zero Net Low Carbon Fuels Resiliency
	Accelerate Progress	Goals Collaboration
	Improve Continuously	Skills Evaluation

What's Coming up:

- **Women's Corrections:**
 - Commbuys – DOC2104 Strategic Plan for Incarcerated Women
 - DSB - DOC2106 Study and Design for a Correctional Center for Women
- **Mass Air National Guard – Main Gate Complex** - Westover
- **House Doctors:**
 - Owners Project Manager
 - User Agency
 - Corrections Renovations and Repairs

What's Coming up:

- **PRF62 Energy Consulting Services re-procurement (OSD)**
 - Clean energy systems and technology
 - Energy project advisory
 - Existing building Commissioning
 - Facility maintenance and operations
 - High performance buildings
- **25A Energy Design-Build project team opportunities**
 - Cape Cod Community College
 - Greenfield Community College
 - Suffolk County Jail and House of Correction



What else is going on:

- **Hurley Building:**
 - Redevelopment RFP will come out this year - <https://www.mass.gov/service-details/charles-f-hurley-building-redevelopment>
- **Chelsea Soldier's Home**
 - [Soldiers' Home in Chelsea Domiciliary Campus Redevelopment RFP](#)



Questions/Comments?



Upcoming Major Projects

Quincy (2022)

New Regional Justice Center

\$130-150 M



Quincy District Court

Brockton Superior (Summer 2022)

Addition

\$30-40 M



Lynn District Court

Lynn DC (Summer 2021)

Reno and Addition

\$30-40 M

Framingham DC (Fall 2021)

Repairs

\$8-10 M



Brockton Superior Court

Major Projects in Progress

Higher Ed

Bunker Hill Community College (Trade Bids: Summer 2021)

E Building Renovations & New Academic Center (Bond)

\$66 M



Berkshire CC Susan B. Anthony College Ctr

Cape Cod Community College (Trade Bids: Fall 2020/Winter 2021)

New Science Building (WT Rich)

\$38 M



Bunker Hill CC E Building

Mass Bay Community College (Trade Bids: Spring 2021)

Health Science Center (Lee Kennedy)

\$34 M

Westfield State University (Trade Bids: Summer 2021)

Renovate Parenzo Hall (Daniel O'Connell & Sons)

\$40 M



Cape Cod CC – Bird's eye view

Health and Human Services/Public Safety

Western MA Hospital

Mechanical Upgrades (Whiting Turner)

\$28 M

Shattuck Hospital Replacement

Major Renovations (Gilbane)

\$280 M

State Lab

Tower Renovations (Whiting Turner)

\$130 M

State Police Barracks Lower Basin

Renovation (DOC)

\$22 M

Essex Sheriff/HOC, ISB Cafeteria/Medical Facility

New Facility, Middleton

\$45 M

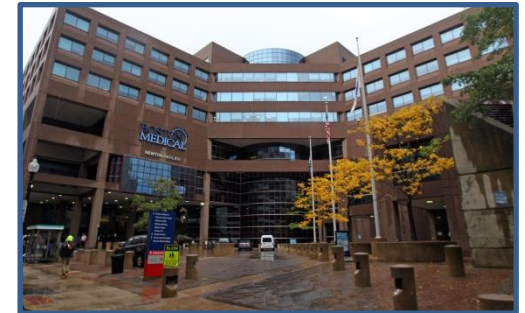
Holyoke Soldiers Home

New Facility, Holyoke

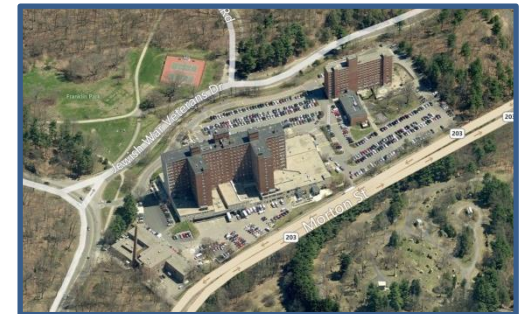
\$200 M



DYS Westborough



Newton Pavilion



Lemuel Shattuck Hospital – Bird's eye view